**Master of Science in Sustainable Management and Technology (SMT)**  
**Schedule - MA2, Spring 2022**

<table>
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<tr>
<th>Integration weeks</th>
<th>Economics &amp; Management</th>
<th>Technology</th>
<th>Transferable skills and team projects</th>
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<tr>
<th><strong>MONDAY</strong></th>
<th><strong>TUESDAY</strong></th>
<th><strong>WEDNESDAY</strong></th>
<th><strong>THURSDAY</strong></th>
<th><strong>FRIDAY</strong></th>
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| **14.02 - 18.02**  
**IMD CAMPUS**  
2 Additional sessions:  
18 mars afternoon  
29 avril afternoon | Integration Week : improve your group effectiveness  
Francis Pfluger & Silke Mischke  
9h00-12h00, 13h00-17h00 | Integration Week : improve your group effectiveness  
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9h00-12h00, 13h00-17h00 |
| **21.02.2022 - 03.06.2022**  
**UNIL AMPHPOLE 321**  
IMD | AM: EPFL CM-1106  
PM: EPFL ODY -10020 | AM: EPFL DIA-004  
PM: EPFL INM-11  
PM: EPFL CD-120 | AM: EPFL INM-11  
PM: EPFL DIA-004 |  
IMD |
| **08h00 - 12h00** | BLOCK I (week 1-3)  
Complex problem solving in organizations  
Arnaud Chevallier  
08h00-12h00 | Causal Inference  
Negar Kiyavash  
9h15-11h00 (Lecture) | Sustainable & entrepreneurial finance  
Ruediger Paffendorf & Eric Jondeau  
08h15-11h00 (Lecture) | BLOCK II (week 5-10)  
Leadership essentials  
Heather Cairns-Lee  
08h00-12h00 |
| **12h00 - 13h00** | | | | |
| **13h00 - 14h00** | Essentials of for-profit & hybrid entrepreneurship  
Mark Gruber  
13h15-17h00  
(13h15-19h00 on 03/05 & 31/05) | | Sustainable & entrepreneurial finance  
Ruediger Paffendorf & Eric Jondeau  
13h15-15h00 (Exercise) | |
| **14h00 - 15h00** | | | New tools & research strategies in personalized health  
Didier Trono & Jacques Fellay  
15h15-19h00 (Exercise) | |
| **15h00 - 16h00** | | | | |
| **16h00 - 17h00** | Robotics & the future of manufacturing  
Mohamed Bassam  
15h15-17h00 (Project) | | | |
| **17h00 - 18h00** | | | | |
| **18h00 - 19h00** | | | | |