



**EPFL**

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**3T PLAY**

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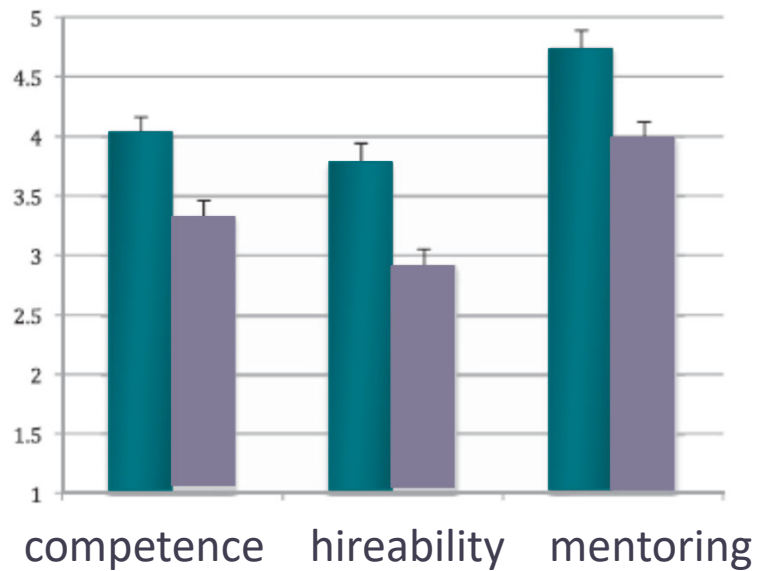
**Project  
Skills for  
Students**

**bias and  
decision-  
making**

**23.09.2023**

Isaac, S., Kotluk, N. & Tormey, R. Educating Engineering Students to Address Bias and Discrimination Within Their Project Teams. *Sci Eng Ethics* 29, 6 (2023). <https://doi.org/10.1007/s11948-022-00426-w>

## “John” and “Jennifer” applied for a lab manager job.



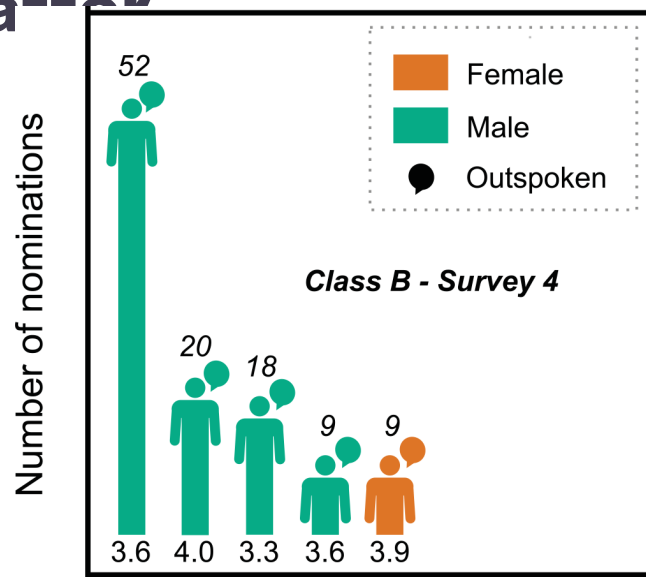
Moss-Racusin et al. "Science faculty's subtle gender biases favor male students." *PNAS* 2012: 16474-16479.

## Male engineering students less likely to see bias.



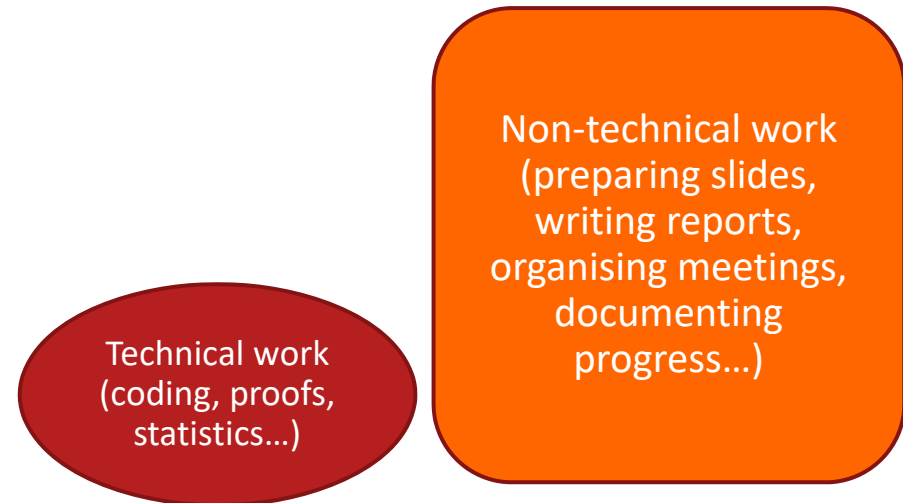
Marsden et al. "Diversity-Related Differences in Students' Perceptions of an Industrial Engineering Program." *International journal of engineering education* 2016: (32) 230-245.

## Male students seen by peers to master subject matter



- ▶ Male students significantly more likely to nominate other males (controlled for performance and outspokenness)

## Female EPFL students more likely to work on non-technical aspects of projects





Milkman, K. L., Akinola, M., & Chugh, D. (2012).  
Temporal Distance and  
Discrimination: An Audit  
Study in Academia.  
Psychological Science,  
23(7), 710–717.  
<https://doi.org/10.1177/0956797611434539>

Hoffman et al. *Racial bias in pain assessment*, PNAS April 2016, 113 (16) 4296-4301.



Photo by freestocks.org

Goldin + Rouse. "Orchestrating Impartiality: The Impact of "Blind" Auditions on Female Musicians." *The American Economic Review* 90.4 (2000): 715-741.



Photo by Samuel Sianipar, Unsplash

# **How can we reduce unintentional bias? How can we invoke system 2 when making decisions?**

- ▶ Alone: Thinking back to the 3 stories I have told, what are 1-2 common features of the conditions which reduced bias?
  - ▶ Pain medication
  - ▶ Auditioning for the orchestra
  - ▶ Meeting a student
- ▶ Plenum: List together on the board

# Strategies for collaborative work jigsaw activity

You have been assigned one of the following topics

- *Diverse Teams I*
- *Diverse Teams II*
- *Tasks & Teammates*
- *Communication & Meetings*

1. Read your pages.
2. **Thinking about teamwork**, write down the key points that you would share with someone who hasn't read the document.
3. Discuss your answers with your neighbors.

# Team Project Jigsaw

1. Each of you have read one of the following topics – take turns giving your new team mates a 2-3' summary
  - *Diverse Teams I*
  - *Diverse Teams II*
  - *Tasks & Teammates*
  - *Communication & Meetings*



# Marble Maze

Activity

## **Marble Maze**

In your teams, use the box of Gravitrax on the table to build the fastest marble run that crosses at least 16 white tiles and uses no more than 16 (black or gray) lifts.

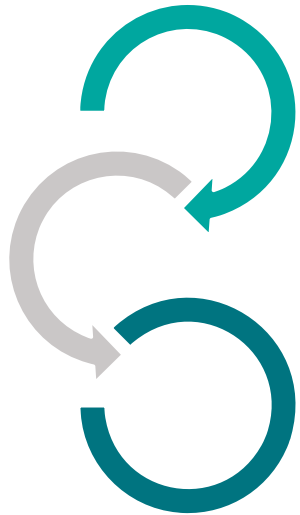
You are competing against the other teams.

You have **12'** to complete your construction.

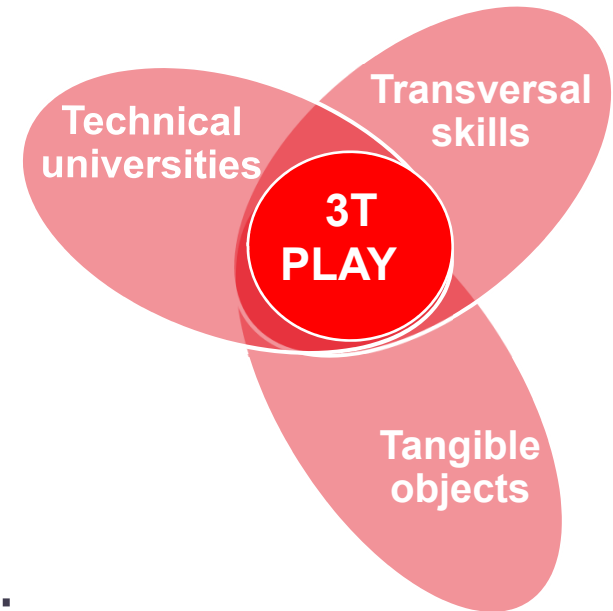
# Team debriefing

Activity

# Meta moment - 3T approach to teaching transversal skills



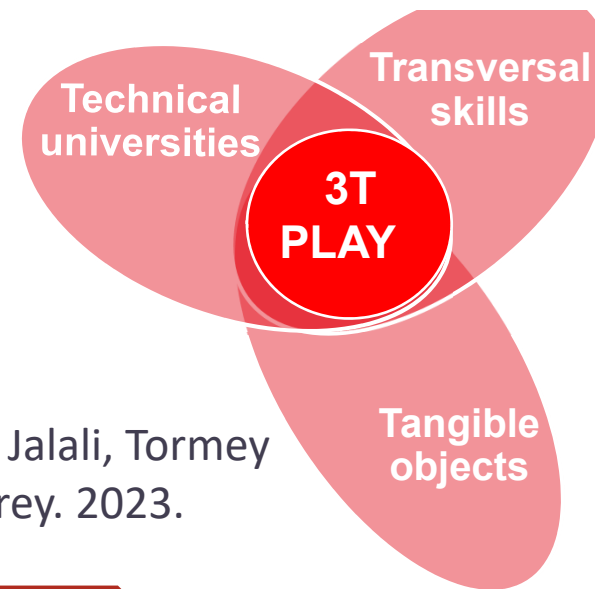
- focused on SKILLS
- mini experiential learning
- iterative, short feedback loops
- low-stakes, fail-forward



Tormey & Isaac. (2022). *Facilitating Experiential Learning in Higher Education Teaching and Supervising in Labs, Fieldwork, Studios and Projects*. Routledge. <https://doi.org/10.4324/9781003107606>

# 3T approach to teaching transversal skills

Isaac, Petringa, Jalali, Tormey + Dehler-Zufferey. 2023.



**KNOWING**  
models + strategies

Definitions,  
relevance,  
associated tools +  
strategies

**LEARNING *by* DOING**

Experiential learning that showcases  
skills' importance and how to apply  
strategies (low risk, rapid feedback,  
iterations, reduced cognitive load)

**LEARNING *from*  
DOING**

Meta-moment reflection  
that promotes transfer of  
skills to next project,  
situation.

**EPFL**

# Final reflection



1. Assign a function to each activity of today's workshop.

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2. What was most relevant for you? What did they enable you to learn or clarify?

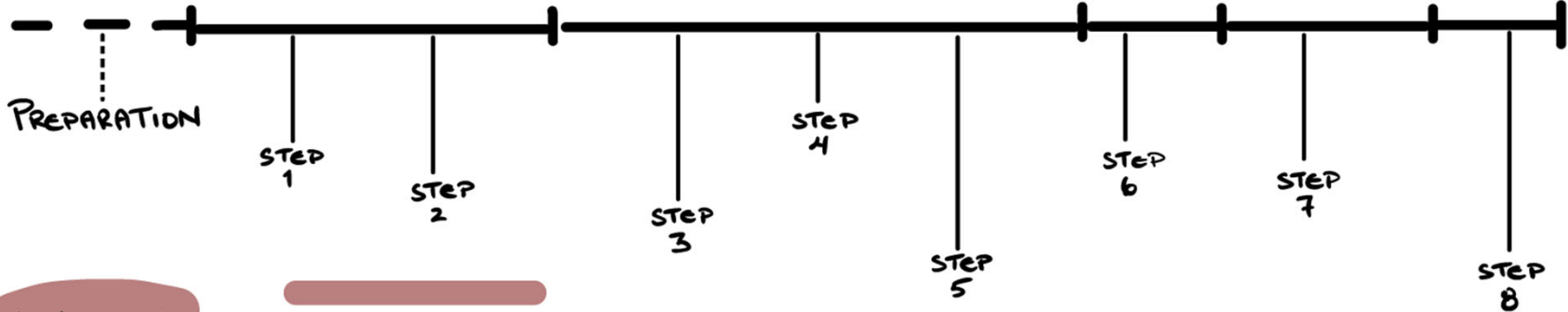
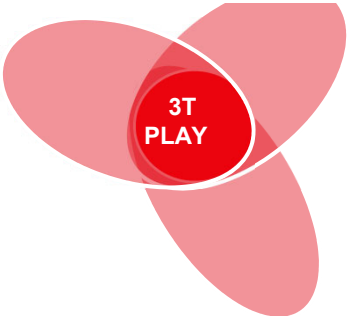
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# Book of activity guides in Fall 2024

*\*but we love beta testers 😊*



KNOWING  
concepts + tools

DOING  
applying, feeling

LEARNING from DOING  
reflecting on + for action



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